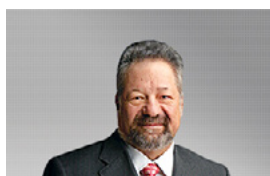
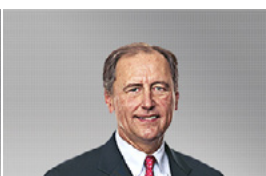


BOARD OF DIRECTORS



DENNIS A. AUSIELLO, M.D.
(2,4,5,6)
Physician-in-Chief
Massachusetts General Hospital



M. ANTHONY BURNS (1,2,4,6)
Chairman Emeritus
Ryder System, Inc.



W. DON CORNWELL (2,3,5,6)
Founder and Retired Chairman
and CEO Granite
Broadcasting Corporation



**FRANCES D. FERGUSSON,
PH.D.** (3,5,6)
President Emeritus
Vassar College



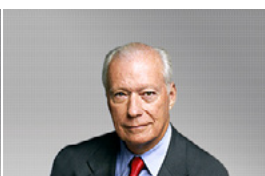
WILLIAM H. GRAY III (4, 6)
Chairman
Gray Global Strategies, Inc.



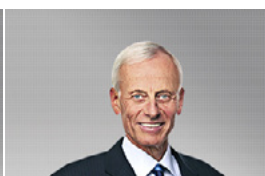
HELEN H. HOBBS, M.D. (2,4,5,6)
Investigator
Howard Hughes Medical
Institute



CONSTANCE J. HORNER (1,4,5,6)
Former Assistant to the
President of the United States
and Director of Presidential
Personnel



JAMES M. KILTS (3, 6)
Founding Partner
Centerview Capital



GEORGE A. LORCH (7)
Chairman Emeritus
Armstrong Holdings, Inc.



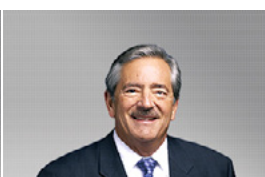
JOHN P. MASCOTTE* (4,5,6)
Retired President and CEO
Blue Cross and Blue Shield
of Kansas City, Inc.



SUZANNE NORA JOHNSON
(2,3,6)
Retired Vice Chairman
The Goldman Sachs Group, Inc.



IAN C. READ (1)
Chairman of the Board and
CEO



STEPHEN W. SANGER (2, 4, 6)
Retired Chairman and CEO
General Mills



**MARK TESSIER-LAVIGNE,
PH.D.** (5,6)
President
Rockefeller University

- (1) Executive Committee
- (2) Audit Committee
- (3) Compensation Committee
- (4) Corporate Governance Committee
- (5) Regulatory and Compliance Committee
- (6) Science and Technology Committee
- (7) Lead Independent Director

* Will retire as a Board Member effective as of the April 2013 Annual Meeting